

DEVENDRA KUMAR

ENTERPRISE TRANSFORMATION PARTNER

After 30+ years leading technology, global delivery, managed services and enterprise transformation, I now advise executive teams from the outside.

I help leadership teams simplify complex transformation, align strategy and operating models, strengthen governance, and connect technology investment to measurable business outcomes.

30+ YEARS

Enterprise transformation leadership

GLOBAL SCALE

Leadership across regions, industries and complex enterprise environments

OPERATOR EXPERIENCE

Three decades inside the transformation environments
I now advise



WHERE I CREATE VALUE

01 | STRATEGY

Translate strategic priorities into executable transformation agendas.

02 | OPERATING MODEL

Align people, processes and technology around business outcomes.

03 | TECHNOLOGY

Connect technology and AI investment to enterprise priorities.

04 | EXECUTION

Establish governance, accountability and delivery discipline.

05 | OUTCOMES

Measure transformation through business and operational impact.

LEADERSHIP PRINCIPLE

Simplify complexity.
Align people and technology.
Execute with discipline. Measure the outcome.



DEVENDRA KUMAR LB
ENTERPRISE TRANSFORMATION ADVISORY

THREE DECADES. GLOBAL SCALE.

A career built inside technology, global delivery, managed services and enterprise transformation.

CAREER SCALE *(Across Career Assignments)*

€200M+

Strategic portfolio leadership

300+

Professionals led

20+

Fortune 500 clients

3

Global regions

1,200+

Applications modernised

2,500+

Servers transformed

GLOBAL & INDUSTRY EXPERIENCE

GLOBAL

AMS · EMEA · APAC

INDUSTRIES

Retail & Consumer · Manufacturing ·
Healthcare · Consumer Products ·
Financial Services

Increasing scope.
Expanding responsibility.
Growing enterprise impact.

CAREER EVOLUTION

01

ENGINEER & EARLY PROFESSIONAL

Built technical foundations across complex technology environments.

02

SUBJECT MATTER EXPERT

Developed deep expertise and expanded into technology leadership.

03

GLOBAL DELIVERY LEADER

Led complex delivery across regions, teams and enterprise clients.

04

MANAGED SERVICES & OPERATIONS LEADER

Led service management, operational governance and performance improvement.

05

ENTERPRISE TRANSFORMATION EXECUTIVE

Led large-scale transformation across technology, operating models and services.

06

ENTERPRISE TRANSFORMATION PARTNER

Now applying three decades of enterprise experience to advise leadership teams on strategy, transformation, governance and measurable outcomes.



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TRANSFORMATION EXPERIENCE IN PRACTICE.

What have I delivered?

Three decades of transformation experience across technology, operating models, services and enterprise execution.

TRANSFORMATION CAPABILITIES

01

ENTERPRISE TRANSFORMATION

Strategy, operating model and business process transformation.

02

TECHNOLOGY TRANSFORMATION

Cloud, infrastructure, applications and platform modernisation.

03

SERVICE TRANSFORMATION

Service model redesign, performance improvement and operational excellence.

04

AI & AUTOMATION

AI-driven insights, intelligent automation and workflow transformation.

05

GOVERNANCE & EXECUTION

Transformation governance, portfolio management and disciplined delivery.

SELECTED TRANSFORMATIONS

01

GLOBAL INFRASTRUCTURE & SERVICE TRANSFORMATION

CHALLENGE	Fragmented infrastructure and service operations limited efficiency, consistency and scalability.
LEADERSHIP	Led infrastructure transformation and global delivery consolidation, aligning technology, service delivery and operating processes.
OUTCOME	30% infrastructure cost reduction 40% service efficiency improvement - Stronger scalability and resilience

02

GLOBAL CLOUD & APPLICATION TRANSFORMATION

CHALLENGE	Legacy technology environments and growing digital demand required a scalable enterprise foundation.
LEADERSHIP	Led cloud transformation across application migration, infrastructure modernisation and technology change.
OUTCOME	300 applications migrated 500 servers modernised 34 countries supported

03

DIGITAL WORKPLACE & HYBRID CLOUD TRANSFORMATION

CHALLENGE	A complex workplace environment required modernisation while maintaining business continuity.
LEADERSHIP	Led migration to a modern hybrid workplace architecture across a global environment.
OUTCOME	2,500 devices migrated - First VMware Cloud on AWS Horizon implementation in Japan 20% reduction in IT support calls

FROM COMPLEXITY
TO MEASURABLE OUTCOMES.



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LEADERSHIP EXPERIENCE. RECOGNITION. CREDENTIALS.

What shaped my leadership credibility?

EXECUTIVE CAPABILITIES

- 01 | STRATEGIC DIRECTION**
Align vision, priorities and investment.
- 02 | TRANSFORMATION LEADERSHIP**
Lead complex change across enterprise boundaries.
- 03 | OPERATING MODEL & GOVERNANCE**
Create clarity, accountability and executive control.
- 04 | TECHNOLOGY & AI LEADERSHIP**
Connect technology, data and AI to business outcomes.
- 05 | VALUE & COMMERCIAL MANAGEMENT**
Connect investment, cost, performance and business value.
- 06 | PEOPLE, STAKEHOLDERS & CHANGE**
Build alignment, sponsorship and organisational adoption.
- 07 | EXECUTION & DELIVERY**
Turn strategy into disciplined execution across complex programmes.

RECOGNITION

FUJITSU STAR AWARDS

2023 · 2024 · 2025



HP ITO HERO OF THE YEAR

Recognition for leadership
and contribution within
HP ITO.



STAR OF DIGITAL

Recognition for digital
transformation
contribution.



MERITORIOUS LONG SERVICE AWARDS

Recognition for sustained
contribution and
leadership.



PROFESSIONAL CREDENTIALS



EXPERIENCE BUILT INSIDE ENTERPRISES.
NOW APPLIED FROM THE OUTSIDE.



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IDEAS BUILT FROM EXPERIENCE.

What have I developed from three decades of transformation leadership?

PROPRIETARY ADVISORY IP



BUILT FROM EXPERIENCE. APPLIED IN PRACTICE.

These ideas are shaped by three decades of leading transformation from inside complex enterprises. They now provide the foundation for an independent advisory approach.

EXECUTIVE DIAGNOSTICS

Identify transformation constraints, priorities and decision gaps.

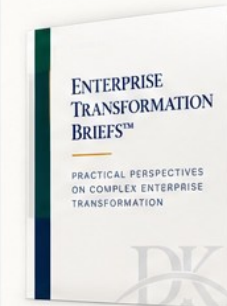
TRANSFORMATION ADVISORY

Translate executive priorities into aligned transformation action.

LEADERSHIP WORKSHOPS

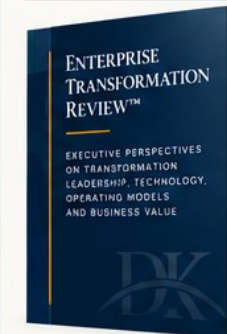
Create alignment around strategy, governance, execution and outcomes.

SELECTED THINKING



ENTERPRISE TRANSFORMATION BRIEFS™

Practical perspectives on complex enterprise transformation.



ENTERPRISE TRANSFORMATION REVIEW™

Executive perspectives on transformation leadership, technology, operating models and business value.

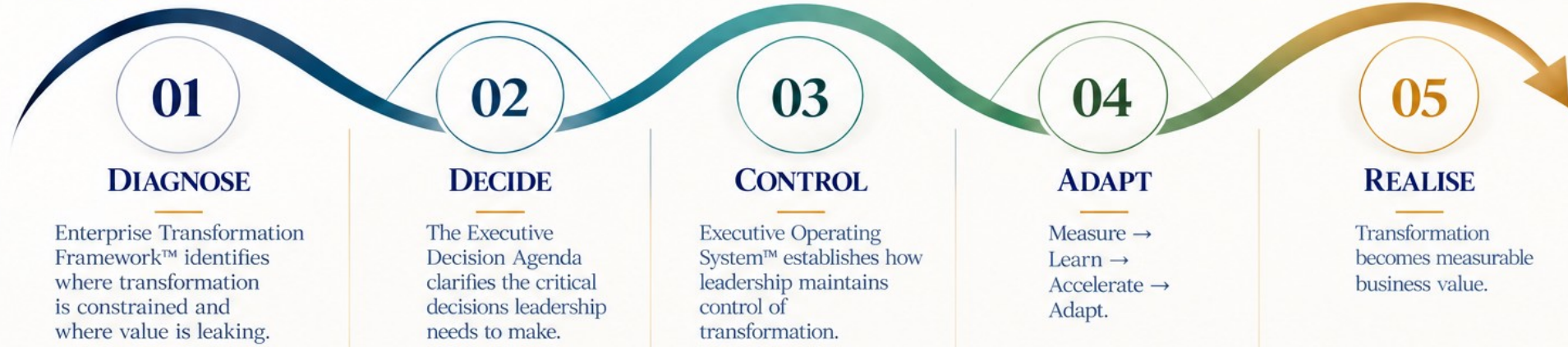
EXPERIENCE INTO THINKING.
THINKING INTO ADVISORY.

FROM OPERATOR TO ADVISOR.

WHY EXECUTIVES ENGAGE ME

I bring three decades of experience from inside complex transformation environments and apply that experience through an independent advisory model. I understand the pressures facing executive teams because I have operated within them.

THE ADVISORY JOURNEY



LET'S BUILD WHAT'S NEXT.

If your organisation is facing a complex transformation challenge, I welcome the conversation.

DISCUSS YOUR TRANSFORMATION →

TAKE THE EXECUTIVE DIAGNOSTIC →

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NOW ADVISING FROM THE OUTSIDE.



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